



March 23, 2026

**Important Force Majeure Pricing Information
Effective Orders Received on/after April 6, 2026**

Subject: Important Update: Increase to the Transportation Charge Due to Global Market Conditions

Dear KIK Customer,

As part of our commitment to transparency and reliability, we want to inform you of an important change affecting transportation and logistics costs.

Recent geopolitical developments in the Middle East, including the ongoing conflict involving Iran, have created volatility in global energy markets and driven higher fuel costs across the United States. The rapid escalation of oil and diesel prices has reached a level that necessitates the implementation of a cost increase to enable us to continue providing dependable transportation & distribution services.

Effective with orders April 6, 2026, we will be **increasing** item level costs on **delivered** products to account for the significant increase in transportation and distribution costs.

What Means for You

- Delivered items will increase 2-3% based on the incremental costs from elevated oil/diesel pricing.
- Impacted delivered customers who can move to CPU will receive a pickup allowance.
- CPU/Pick-up pricing will not change.
- We will continue monitoring oil/diesel markets and remove or adjust as conditions change in 45 days.

Your KIK Key Account Manager will provide you with the new pricing, by item.

While we do not expect any product availability issues from this conflict, we are closely monitoring the impact to our suppliers' supply chains, including additional cost implications associated with higher freight and/or commodity index costs across components such as resin, pulp, chlorine, and caustic. As we learn more, we will share those details with you.

Thank you for your continued partnership and understanding during this period of global uncertainty. Should you have any questions or wish to discuss, please do not hesitate to reach out to your KIK Key Account Manager.

Sincerely,

A handwritten signature in black ink that reads "Zachery Kennedy".

Zachery Kennedy
Chief Financial Officer
KIK Consumer Products